The Honorable John McCain United States Senate 241 Russell Senate Building Washington, DC 20510

Dear Senator McCain:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

Since September 11, 2001, the demands for National Guard and Reserve forces to engage in close quarters combat in places like Iraq and Afghanistan or to protect our airports, borders and critical infrastructure has been constant and is continuing to grow daily. The Arizona National Guard continues to heed my call to provide aid during recent natural disasters in Arizona including forest fires and flash flooding. Under the present system of deployment, our National Guard troops are committed to our nation's military missions abroad for a period of 18 months.

Honorable John McCain June 3, 2004 Page 2

Because this is a national concern, I ask for your help and support by requesting that the United States Department of Defense initiate a prompt and thorough review of its long-term compensation and benefits structure as related to the National Guard and Reserve forces. In line with Secretary Rumsfeld's plans to transform the Department of Defense to meet the future needs of our national defense mission, the compensation structure needs to be reviewed and modified to match this increased reliance on these troops. If you have any questions about this issue, please contact me directly or my Policy Advisor on Military Affairs, Dion Flynn at 602-542-7007.

Yours very truly,

The Honorable Jon Kyl United States Senate 730 Hart Senate Building Washington, DC 20510

Dear Senator Kyl:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable John Kyl June 3, 2004 Page 2

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Yours very truly,

The Honorable Rick Renzi U. S. House of Representatives 418 Cannon HOB Washington, DC 20515

Dear Congressman Renzi:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable Rick Renzi June 3, 2004 Page 2

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Yours very truly,

The Honorable John Shadegg U. S. House of Representatives 306 Cannon HOB Washington, DC 20525

Dear Congressman Shadegg:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable John Shadegg June 3, 2004 Page 2

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Yours very truly,

The Honorable J.D. Hayworth U. S. House of Representatives 2434 Rayburn HOB Washington, DC 20515

Dear Congressman Hayworth:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable J.D. Hayworth June 3, 2004 Page 2

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Yours very truly,

The Honorable Raul Grijalva U. S. House of Representatives 1440 Longworth HOB Washington, DC 20515

Dear Congressman Grijalva:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable Raul Grijalva June 3, 2004 Page 2

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Yours very truly,

The Honorable Trent Franks U. S. House of Representatives 1237 Longworth HOB Washington, DC 20515

Dear Congressman Franks:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable Trent Franks June 3, 2004 Page 2

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Yours very truly,

The Honorable Ed Pastor U. S. House of Representatives 2465 Rayburn HOB Washington, DC 20515

Dear Congressman Pastor:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable Ed Pastor June 3, 2004 Page 2

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Yours very truly,

The Honorable Jeff Flake U. S. House of Representatives 424 Cannon HOB Washington, DC 20515

Dear Congressman Flake:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable Jeff Flake June 3, 2004 Page 2

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Yours very truly,

The Honorable Jim Kolbe U. S. House of Representatives 2266 Rayburn HOB Washington, DC 20515

Dear Congressman Kolbe:

While in Washington D.C. for the National Governors Association Winter Meeting, I attended a briefing by Lieutenant General Steven Blum, Chief of the National Guard Bureau. The focus of the briefing emphasized the changing role of the National Guard to meet the needs of our nation's growing national security missions. The previous mission of National Guard as a strategic reserve is no longer valid. Today, their mission is as an operational reserve where our country's military forces simply cannot go to war without them.

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Honorable Jim Kolbe June 3, 2004 Page 2

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